

# Cabinet AGENDA

**DATE:** Thursday 15 December 2011

**TIME:** 7.30 pm

**VENUE:** Committee Rooms 1 & 2,  
Harrow Civic Centre

## MEMBERSHIP

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**Chairman:** Councillor Bill Stephenson (Leader of the Council and Portfolio Holder for Finance and Business Transformation)

### Portfolio Holders:

Bob Currie	Housing
Margaret Davine	Adult Social Care, Health and Wellbeing
Keith Ferry	Planning, Development and Enterprise
Brian Gate	Schools and Colleges
Mitzi Green	Children's Services
Graham Henson	Performance, Customer Services and Corporate Services
Thaya Idaikkadar	Property and Major Contracts
Phillip O'Dell	Environment and Community Safety
David Perry	Community and Cultural Services

**(Quorum 3, including the Leader and/or Deputy Leader)**

**Contact:** Daksha Ghelani, Senior Democratic Services Officer  
Tel: 020 8424 1881 E-mail: [daksha.ghelani@harrow.gov.uk](mailto:daksha.ghelani@harrow.gov.uk)

# AGENDA - PART I

## 1. DECLARATIONS OF INTEREST

To receive declarations of personal or prejudicial interests arising from business to be transacted at this meeting from:

- (a) all Members of the Cabinet;
- (b) all other Members present.

## 2. MINUTES (Pages 1 - 24)

That the minutes of the Cabinet meeting held on 17 November 2011 be taken as read and signed as a correct record.

## 3. PETITIONS

To receive any petitions submitted by members of the public or Councillors.

## 4. PUBLIC QUESTIONS \*

To receive any public questions received in accordance with paragraph 16 of the Executive Procedure Rules.

Questions will be asked in the order notice of them was received and there be a time limit of 15 minutes.

**[The deadline for receipt of public questions is 3.00 pm, 12 December 2011. Questions should be sent to [publicquestions@harrow.gov.uk](mailto:publicquestions@harrow.gov.uk)**

**No person may submit more than one question].**

## 5. COUNCILLOR QUESTIONS \*

To receive any Councillor questions received in accordance with paragraph 17 of the Executive Procedure Rules.

Questions will be asked in the order agreed with the relevant Group Leader by the deadline for submission and there be a time limit of 15 minutes.

**[The deadline for receipt of Councillor questions is 3.00 pm, 12 December 2011].**

## 6. FORWARD PLAN 1 DECEMBER 2011 - 31 MARCH 2012 (Pages 25 - 42)

## 7. REPORTS FROM THE OVERVIEW AND SCRUTINY COMMITTEE OR SUB-COMMITTEES

- (a) Progress on Scrutiny Projects: (Pages 43 - 44)

For consideration.

## 8. HARROW PARTNERSHIP BOARD (To Follow)

Information Report of the Assistant Chief Executive.

## **GENERAL**

- KEY 9. SENIOR MANAGEMENT STRUCTURE** (Pages 45 - 116)  
Report of the Chief Executive.
- 10. CALENDAR OF MEETINGS 2012/13** (To Follow)  
Report of the Director of Legal and Governance Services.
- 11. STRATEGIC PERFORMANCE REPORT - QUARTER 2** (Pages 117 - 156)  
Report of the Assistant Chief Executive.
- 12. SCRUTINY REVIEW - USE OF PERFORMANCE INFORMATION PHASE 2 - RESPONSE** (Pages 157 - 168)  
Report of the Assistant Chief Executive.

## **GENERAL/FINANCE**

- KEY 13. DRAFT REVENUE BUDGET 2012/13 - 2014/15** (Pages 169 - 212)  
Joint Report of the Interim Director Finance and the Assistant Chief Executive.

## **FINANCE**

- KEY 14. REVENUE AND CAPITAL MONITORING REPORT FOR QUARTER 2 AS AT 30 SEPTEMBER 2011** (Pages 213 - 248)  
Report of the Interim Director Finance.
- KEY 15. CALCULATION OF TAX BASE FOR 2012 - 2013 AND COLLECTION FUND SURPLUS/DEFICIT** (Pages 249 - 260)  
Report of the Interim Director Finance.
- KEY 16. HALF YEAR 2011/12 TREASURY MANAGEMENT ACTIVITY** (Pages 261 - 274)  
Report of the Interim Director Finance.

## **FINANCE/ADULTS AND HOUSING**

- KEY 17. HOUSING REFORM AND REVENUE ACCOUNT BUDGET SETTING 2012- 2013 TO 2016-2017** (Pages 275 - 286)  
Joint Report of the Interim Director Finance and Corporate Director Adults and Housing.

## **ADULTS AND HOUSING**

- KEY 18. HOUSING CHANGES REVIEW** (Pages 287 - 348)

Report of the Corporate Director Adults and Housing.

## **CHILDREN'S SERVICES**

- KEY 19. PRIMARY SCHOOL EXPANSION PROGRAMME** (Pages 349 - 420)

Report of the Corporate Director Children's Services.

- KEY 20. A SUSTAINABLE FUTURE FOR CHILDREN'S CENTRES** (Pages 421 - 522)

Report of the Corporate Director Children's Services.

## **COMMUNITY AND ENVIRONMENT**

- KEY 21. HIGHWAYS CONSTRUCTION CONTRACT** (To Follow)

Report of the Corporate Director Community and Environment.

- 22. SNOW CLEARANCE CHALLENGE PANEL RESPONSE** (To Follow)

Report of the Corporate Director Community and Environment.

## **PLACE SHAPING**

- KEY 23. HEART OF HARROW AREA ACTION PLAN** (Pages 523 - 536)

Report of the Corporate Director Place Shaping.

- KEY 24. WEST LONDON WASTE PLAN: PRE-SUBMISSION CONSULTATION DOCUMENT** (Pages 537 - 550)

Report of the Corporate Director Place Shaping.

- KEY 25. DRAFT LOCAL DEVELOPMENT ORDER NORTH HARROW CONSULTATION DOCUMENT** (To Follow)

Report of the Divisional Director Planning Services.

- 26. ANNUAL MONITORING REPORT** (Pages 551 - 556)

Report of the Corporate Director Place Shaping.

- 27. ANY OTHER URGENT BUSINESS**

Which cannot otherwise be dealt with.

## **AGENDA - PART II - Nil**

## **\* DATA PROTECTION ACT NOTICE**

The Council will record items 4 and 5 (Public and Councillor Questions) to help ensure the accuracy of the published minutes, which will be produced after the meeting.

The recording will be retained for one month after the date of publication of the minutes, after which it will be destroyed.

Deadline for questions	3.00 pm on Monday 12 December 2011
Publication of decisions	Friday 16 December 2011
Deadline for Call in	5.00 pm on 23 December 2011
Decisions implemented if not Called in	24 December 2011